

Majestic Metals, Inc.
Environmental Permit and Identification Numbers

Colorado Department of Health and Environment, Air Pollution Control Division
Construction Permit Number 98AD0397; AIRS ID Number 001-1284-001

Metropolitan Wastewater Reclamation District/ North Washington Street Water and Sanitation District Discharge Permit dated August 8, 1998.

Environmental Protection Agency Identification Numbers:

EPA ID #CO0002275758

RCRA Handler Number COR000010702

Pretreatment Permit #9900302



November 23, 1999

Mr. Denton R. Johnson
Majestic Metals, Inc.
7770 N. Washington Street
Denver, CO 80229

Dear Denny:

Congratulations on being one of the very first Environmental Leaders in Colorado. I applaud your willingness to participate in something I personally think has the potential to revolutionize environmental regulation in Colorado. Joining you as the first Environmental Leaders in Colorado is:

- Ball Aerospace & Technologies Corporation
- Lockheed Martin Astronautics
- Swiss Lenox

There are also five other companies and two municipalities that will soon be joining you if all goes as planned.

Please find enclosed a letter from Jane Norton welcoming you to the program and a Memorandum of Agreement, which I need you to sign and return to me. The letter, at this point, is just a formality as Majestic Metals, Inc. has already successfully gone through the public review period and been accepted into the program.

The Colorado Environmental Leader logo displayed above is available for your use. I have electronic versions of the logo and also some camera-ready copies. You are free to use it in any manner you desire; I just ask that you let me know before you use it so that I might keep track of where the logo will be showing up. Some recommended uses are on business cards, in newsletters, on letterhead, in presentations, or on home pages. I also have the ability to get a window sticker with the logo on it made if you are interested.

I will soon be sending out a newsletter on the Environmental Leadership Program, which will profile each of the participating companies. I plan on getting at least 1,000 copies

NOV 29 1999

made and will distribute the newsletter to trade associations, elected officials, municipalities, and anyone else that is interested. Expect a phone call from myself or Cary Baird, who is helping with the newsletter, in the next few weeks as we are firming up the content.

I am also trying, still, to schedule an event for you (and anyone from your company interested in attending) with the Governor to be held at the mansion. I'm not sure how long it is going to take to finalize something. If you would like, I can try to schedule an event with Jane Norton in the meantime.

You might want to check out the Colorado Environmental Leadership Program home page. It can be found at <http://www.cdphe.state.co.us/el/elphom.asp>. I have set up a page that features the participants in the Environmental Leadership Program. Please let me know if there is any additional information you would like me to provide in your profile.

I would also like to schedule some time with you to discuss some of the regulatory relief-type incentives that might be available to your company. There are some pretty exciting things happening here at the department related to regulatory innovations and environmental incentives that you might be interested in. I'll give you a call next week to follow up and set up a time when we can get together.

Again, welcome to the Environmental Leadership Program. I sincerely look forward to working together with you in the future.

A handwritten signature in black ink, appearing to read "Jane Norton". The signature is stylized with a large, sweeping initial "J" and a cursive "Norton".



NASEO National Association of State Energy Officials

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April 30, 1996

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(202) 467-6370

Mr. Denton Johnson
Energy Program Technology
Specialist
U.S. Department of Energy
Denver Regional Support Office
1617 Cole Boulevard
Golden, CO 80401

Dear Mr. Johnson:

On behalf of the National Association of State Energy Officials, we would like to thank you for speaking at the New Opportunities and Trends in Energy Programs and Markets Workshop in Colorado last week.

The "Programs and Opportunities with the Department of Energy's Office of Industrial Technologies - Climate Wise" session was an important aspect of our meeting.

Thank you again for speaking and adding to the success of our meeting.

Sincerely,

Melanie E. Sequeira, CMP
Membership Services Director

**Awards and environmental participation
Majestic Metals, Inc.**

- 1. Governor's Citation for outstanding efforts in smart growth and development.**
- 2. EPA Waste Wi\$e program**
- 3. Pollution Prevention Partnership – Member, Advisory Committee**
- 4. EPA/DOE Climate Wise Program**
- 5. EPA 33/50 Program**
- 6. Governor's appointment – Pollution Prevention Partnership**
- 7. Metro Wastewater District Gold Award for 100% compliance and demonstrated commitment to environmental excellence (Third award)**
- 8. Northeast Metro Pollution Prevention Alliance – Founding Member**
- 9. Clean Air Partner of the Year – Awarded by Clean Air Colorado and CABA**
- 10. Colorado Compliance Advisory Panel – Appointed by the House Minority Leader**
- 11. Member, Colorado Environmental Leadership Program – First member selected by The Colorado Department of Public Health and Environment**
- 12. Colorado Department of Public Health and Environment Task Force on Stationary Source funding**



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY

REGION VIII

999 18th STREET - SUITE 500
DENVER, COLORADO 80202-2466

SEP 3 1993

Ref: 8WM-C

Denton Johnson
Majestic Metals
1400 E. 66th St.
Denver, Colorado 80229

Re: Training for Local
Governments

Dear Mr. Johnson:

I wish to extend my thanks to you on behalf of the Environmental Protection Agency (EPA) for allowing your facility to be used as part of an EPA training course for local governments. Without her participation our workshop would not have been as successful. We appreciate the hospitality that was extended during the on-site industrial visit to your facility.

Sincerely,

A handwritten signature in black ink, which appears to read "Curt A. McCormick", is written over a horizontal line.

Curt A. McCormick
Pretreatment Coordinator

SEP 7 1993

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September 12, 1994

Ms. Susan B. Hazen
Environmental Assistance Division
United States Environmental Protection Agency
Office of Prevention and Toxic Substances
Washington, D.C. 20460

Dear Ms. Hazen,

We were dismayed to receive your letter dated September 2, 1994 which reviewed Citizen Action's stance criticizing the 33/50 Program. Our company has embraced the intent of 33/50 and has spent an enormous amount of time and effort to go beyond the 50% goal, and to include other possible chemicals in our ongoing efforts.

Majestic Metals, Inc. will continue our pollution prevention efforts despite the short-sighted views such as those presented by Mr. Hopkins. No matter how our work is viewed, we have been able to make significant strides in true prevention. The work has been voluntary and was done because it is the right thing to do.

Most companies want to be responsible; all they ask is for some help such as the various EPA and state sponsored assistance programs. The idea that "the beatings will continue until morale improves" is the real short-term thinking. We must work together and be committed if any lasting results are to be realized.

The last update sent to your office on April 20, 1994 (copy attached) indicated the reductions that we had realized through the reporting year 1993. The numbers were reported conservatively, so let's look at some of the actual percentage reductions that our usage inventories provide:

- 98.1% reduction in the use of xylene
- 77.44 reduction in the use of toluene
- 67.6 reduction in the use of chromium/chromium compounds
- Complete elimination of ozone depleting substances
- 43% reduction in the use of solvents for any purpose

Now, even though our business has grown, as exemplified by the addition of 17,000 square feet to our facility, we have still reduced the use of chemicals, not by a percentage factored by growth, but by real percentage reductions of chemicals used - period!

By the way, some of the work done in the 33/50 program has contributed to efforts which resulted in Majestic Metals, Inc.



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY

REGION VIII

999 18th STREET - SUITE 500
DENVER, COLORADO 80202-2466

Ref: 8ARTP-AP

NOV 1994

GREAT 1
[Signature]

Carl Roberts
President
Majestic Metals, Inc.
1400 east 66th Avenue
Denver, Colorado 80229

Dear Mr. Roberts:

On behalf EPA, I would like to thank you and members of your company for conducting a pollution prevention tour of your facility for a number of EPA staff. As you may know, a few weeks ago Mr. Deny Johnson and Mr. David Roberts extended an offer to staff personnel of EPA Region 8 to tour your facility. The purpose of the tour was for EPA staff to observe first-hand the pollution prevention initiatives being implemented by your company that have both significantly reduced pollution and costs.

The tour was extremely well received by all that participated. There was a positive exchange of information on the pollution prevention opportunities and technologies available to facilities such as yours. Your company representatives also shared valuable information on the process of implementing a company pollution prevention program, detailing such facets as the need for customer buy-in to product changes and incentive programs to obtain employee participation. The most beneficial aspect of the tour, however, was observing the environmental ethic and enthusiasm instilled in your company's employees. It is evident that Majestic Metals as both a 33/50 participant and recent winner of the Colorado Clean Air award is a role model for the business community in implementing voluntary pollution prevention initiatives.

We thank you again for the opportunity to visit your facility and learn from your employees. We hope to continue to build positive relations with other companies so that we may exchange valuable information in the quest for increased environmental protection.

Sincerely,

[Signature of Patricia D. Hull]
Patricia D. Hull, Director
Air, Radiation and Toxics
Division

cc: Denton Johnson, Majestic Metals

NOV 03 1994



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Pollution Prevention Partnership

MEMORANDUM

Date: December 21, 1994

To : Participants in the December 1 Pollution Prevention Retreat

From: Margie Perkins, President

Subj: Thank You!

It was a pleasure to see you in Granby at the Pollution Prevention Partnership's retreat meeting. We are all very busy and I genuinely appreciate the time and effort you put into attending and participating. So, thanks for being there and for your contributions.

Enclosed is a set of materials that were generated at the retreat in Granby. I hope that you find them useful as we proceed to develop and execute our pollution prevention agendas.

Happy holidays and all the best in 1995.

DEC 23 1994



BSR

**Business for
Social
Responsibility**

November 15, 1995

Mr. Denton Johnson
Majestic Metals, Inc.
1400 East 66th Avenue
Denver, CO 80229

Dear Denton,

Thank you again for agreeing to participate in the BSR and BSR Education Fund National Conference in San Francisco.

The evaluation forms from participants have been overwhelmingly positive, with most making special mention of the quality of the presentors and the opportunity provided for dialog and discussion.

We greatly appreciate your contribution to the success of the Conference and we look forward to working with you in the future to advance the cause of more responsible business behavior.

Sincerely,

Robert H. Dunn
President and CEO

NOV 20 1995

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San Francisco, CA
94103-3722

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Fax 415.865.2505



1030 15th Street, N.W.
Suite 1010
Washington D.C.
20005-1560

Tel 202.842.5400
Fax 202.842.3135



HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

DAN SCHAEFER
SIXTH DISTRICT
COLORADO

June 28, 1995

Dear Mr. Johnson:

I have just learned that you were appointed to the Corporate Alliance for Better Air. I want to congratulate you on this prestigious appointment and know that you certainly will bring expertise and guidance to the Alliance.

If there is anything I can ever do to aid in your efforts, please don't hesitate to call my office.

Again, congratulations to you. It is a well-deserved honor.

Best regards.

Sincerely,

A handwritten signature in dark ink, appearing to read "Dan Schaefer", written over a circular flourish.

DAN SCHAEFER
Member of Congress

Mr. Denton R. Johnson
Majestic Metals, Inc.
1400 East 66th Avenue
Denver, Colorado 80229

4/11/95 05/1995

STATE OF COLORADO

Roy Romer, Governor
Patti Shwayder, Acting Executive Director

Dedicated to protecting and improving the health and environment of the people of Colorado

4300 Cherry Creek Dr. S.
Denver, Colorado 80222-1530
Phone (303) 692-2000

Laboratory Building
4210 E. 11th Avenue
Denver, Colorado 80220-3716
(303) 691-4700



Colorado Department
of Public Health
and Environment

August 2, 1995

Denton Johnson
Majestic Metals
1400 East 66th Avenue
Denver, Colorado 80229

Dear Mr. Johnson:

Thank you for the wonderful tour of your facility on July 18, 1995. It was an informative and educational experience. We appreciated the opportunity to see an industrial coating facility in operation.

As we work on crafting regulations and assisting small businesses, this kind of direct experience is an immense help to us. We have a greater appreciation for what is involved in the every day operation thanks to people like yourself. The business community at large benefits from our increased knowledge as we draft regulations that are based on experience.

We are all very impressed with the work you've done at Majestic Metals. You have a great deal to be proud of. The approach Majestic Metals takes is certainly in keeping with the idea of pollution prevention. Majestic Metals is also a good example of how environmental awareness and action lead to good business in the form of improved worker attitude, increased profits and good reputation in the business community.

Once again, thank you for taking time out of your busy day to help educate our unit.

Sincerely,

Lisa Silva

Katheryn Coggon

Nick Melliadis

Kirsten King

Sara Laumann

The Regulation and Policy Development and Small Business Assistance Unit